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# StateLines

For and about FSU people

A publication of the FSU Division of Communications and Media Relations

Volume 47, Number 14, December 5, 2016

Copy deadline: noon Wednesday, Candis Johnson at [statelines@frostburg.edu](mailto:statelines@frostburg.edu)

## Delight in the Holiday Spirit With ‘A Christmas Carol’



From left, students Melani Finney, Brandon Huguley, Dazinsky Muscadin and Alex Hemphill will perform in FSU’s “A Christmas Carol.”

Join together this holiday season in a toast to human kindness as FSU’s Department of Theatre and Dance presents Charles Dickens’ “A Christmas Carol.” Directed by Chris McCabe, this family-friendly production will take place **Thursday through Saturday, Dec. 8 to 10**, at 7:30 p.m. in the PAC Drama Theatre. A matinee performance will be held on **Sunday, Dec. 11**, at 2 p.m.

After being visited by ghosts from his past, present and future, the notoriously grumpy Ebenezer Scrooge has a true meaning-of-life question on his hands. Should he continue to live as a wretched miser or join the world around him as a decent, caring human being?

Adapted from Dickens’ novel by Tony Reich, an ensemble cast will play such memorable characters as Bob Cratchit, Tiny Tim and the Christmas Spirits. “A Christmas Carol” is the perfect gift for families and friends to enjoy together.

Purchasing tickets to Theatre and Dance events just got easier. For online tickets, visit [www.frostburg.edu/TheatreDance](http://www.frostburg.edu/TheatreDance) and click on “Buy Tickets.” Or, for more information about the show and group discounts, call the box office at 301-687-7462, Monday through Friday, 9 a.m. to 12:30 p.m. and 1:30 to 3 p.m. Tickets are \$7 for students and children and \$14 for the general public.

## Music

Unless otherwise noted, recitals and concerts will take place in PAC Pealer Recital Hall and are free and open to the public. For info, contact the Department of Music at 301-687-4109.

## Vocal Jazz Ensemble and Jazz Combo Present ‘Jazz Masquerade’

Come out and enjoy an evening with the FSU Vocal Jazz Ensemble and FSU Jazz Combo as they perform “Jazz Masquerade” on **Tuesday, Dec. 6**, at 7:30 p.m.

The FSU Jazz Combo, under the direction of **Tom Harrison**, will perform many popular jazz works by Oliver Nelson, Thelonious Monk, the Mahavishnu Orchestra, Bobby Timmons, Roy Hargrove and Jimmy Van Heusen.

The FSU Vocal Jazz Ensemble, now in its sixth season at FSU, features 10 singers and a student jazz combo. Vocalists, under the direction of **Dr. James Reddan**, and the combo, under the direction of **Dr. Brent Weber**, will perform a variety of vocal jazz styles, including “Bésame Mucho” (“Kiss Me a Lot”), a song written in 1940 by Mexican songwriter Consuelo Velázquez. It is one of the most famous boleros, and was recognized in 1999 as the most sung and recorded Mexican song in the world.

Other jazz pieces include “This Masquerade” by Leon Russell; “Words” by The Real Group, a professional a cappella group from Sweden; the classic English Christmas carol “What Child Is This,” arranged by Darmon Meader; “Tuxedo Junction,” a precise

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recreation of the 1940 Glenn Miller oldie by Manhattan Transfer; and the doo-wop classic “Boy From New York City” by John Taylor and George Davis.

## FSU Chorale and Chamber Singers to Perform ‘Season of Joy Through Musical Meanderings’

The FSU Chorale and Chamber Singers will present their fall choral concert, “The Season of Joy Through Musical Meanderings,” on **Friday, Dec. 9**, at 7:30 p.m. The concert will feature many works examining music as inspiration for life’s journey through love, happiness, sadness, the seasons, everyday life and death.

Under the direction of **Dr. James Reddan**, and accompanied by **Joseph Yungen**, the University Chorale will begin the concert with a South African call and response, “Hlohonolofatsa,” arranged by Daniel Jackson, featuring a procession with use of the djembe and conga drums, followed by the traditional “Carol of the Bells,” a popular Christmas carol by Ukrainian composer Mykola Leontovych. These opening pieces will be followed by “Glow” by Eric Whitacre; “Ride on King Jesus,” arranged by Moses Hogan; “J’entends le moulin” by Donald Patriquin; and “Lux Beatissima” by Joshua Rist. The well-known text of the opera “John Brown” is then featured in Kirke Mechem’s “Blow Ye the Trumpet.” The chorale will finish its performance with Michael Englehardt’s “Gaudete,” featuring the choir accompanied by FSU percussion students.

The FSU Chamber Singers will perform the second half of the concert, including a varied repertoire of choral works that begins with “Hard Times Come Again No More” by Stephen Foster, arranged by Mark Keller. This will be followed by “Dieu, qui la fait” by Claude Debussy and the Czech folk song “Jede sedlák” by Jaroslav Krček. Both of these pieces examine love in everyday life from two very different perspectives. These will be followed by “My Spirit Sang All Day” by Gerald Finzi and “Verbum caro factum est” by Hans Leo Hassler. Following this will be “Sleep,” also by Whitacre. The text examines sleep in literal and metaphorical meanings and the relationship among many emotions. The ensemble will finish the evening with a performance of “O Magnum Mysterium” (“O Great Mystery”) by Moreten Lauridsen, a composition meant to depict the profound joy displayed and felt on a deep personal level during the season.

Tickets can be purchased at the door (cash only) and are \$10 for general admission, \$5 for seniors, \$3 for students and free for children 12 and younger.

## FSU Presents Wind Ensemble in Concert

FSU’s Department of Music will present the FSU Wind Ensemble in concert on **Saturday, Dec. 10**, at 7:30 p.m.

Conducted by **Dr. Philip Klickman**, the ensemble will open the program with “American Overture for Band” by Joseph Wilcox Jenkins. Next, an enchanting winter’s day comes to life in “A Winter’s Dawn” by rising star composer John Fannin. The ensemble will then play “Doctor Who: Through Time and Space” by Murray Gold in memory of the late FSU physics professor, **Dr. Steven Luzader**.

Several works by Percy Grainger will follow: “Handel in the Strand,” an arrangement by Edwin Franko Goldman; the composer’s masterpiece, “Lincolnshire Posy,” a 16-minute-long work composed of six movements – “Lisbon (Sailor’s Song),” “Horkstow Grange (The Miser and His Man – a Local Tragedy),” “Rufford Park Poachers (Poaching Song),” “The Brisk Young Sailor (Who Returned to Wed His True Love),” “Lord Melbourne (War Song)” and “The Lost Lady Found (Dance Song)” – each adapted from folk songs Grainger collected on a 1905-1906 trip to Lincolnshire, England; and “Irish Tune From County Derry.”

The concert will close with “Americans We,” one of the most popular marches by Henry Fillmore.

Tickets for the performance are \$10 for general admission, \$5 for seniors and veterans, \$3 for students and free for children 12 and younger.

## FSU Musical Ensembles Join Forces to Present Holiday Concert

A colorful collection of ensembles and musical groups from the FSU Department of Music will join forces to present their sixth annual Holiday Concert on **Sunday, Dec. 11**, at 3 p.m.

The Vocal Jazz Ensemble, Chamber Singers and University Chorale will be conducted by **Dr. James Reddan**. The ensemble will perform the big band classic “Tuxedo Junction,” made famous by the Glenn Miller Orchestra, as arranged by Kirby Shaw, and the classic English Christmas carol “What Child Is This,” arranged by Darmon Meader.

The Chamber Singers have selected the popular American song “Hard Times Come Again No More” by Stephen Foster, arranged by Mark Keller, which was a favorite of both sides in the American Civil War; “Dieu! Qui la fait bon regarder” from “Trois Chansons” by Claude Debussy; and “O Magnum Mysterium,” a responsorial chant from the Matins of Christmas, reworked into a contemporary setting by Morten Lauridsen.

The University Chorale will perform “Glow” by Eric Whitacre, which was commissioned by Disney for its “World of Color – Winter Dreams” show, and “Gaudete,” a medieval Christmas tune arranged by Michael Englehardt.

The Guitar Ensemble, directed by **Patrick Sise**, will present “Happy Xmas (War Is Over)” by John Lennon, featuring vocals by Alexa Bashaw. A protest song against the Vietnam War that was released in 1971, “Happy Xmas” has since become a Christmas standard.

The String Ensemble, directed by **Karen Lau**, will perform “Air” from “Orchestral Suite No. 3” by Johann Sebastian Bach.

The Jazz Orchestra, conducted by **Dr. Brent Weber**, will perform “Blue Christmas” by Billy Hayes and Jay Johnson, adapted by Andy Allen, and “Santa Claus Is Coming to Town” by Haven Gillespie and J. Fred Coots, also adapted by Allen.

The Wind Ensemble, conducted by **Dr. Philip Klickman**, will perform “Carol of the Shepherds,” Philip Sparke’s magnificent meditation on a 14th-century carol melody, and “Minor Alterations (Christmas Through the Looking Glass)” by David Lovrien. At the end of the concert, the ensemble and University Chorale will unite for a sing-a-long performance of “A Christmas Festival” by Leroy Anderson.

Tickets will be available for purchase at the door, cash only, and are \$10 for general admission, \$5 for seniors and veterans, \$3 for students and free for children 12 and younger.

Presentations

Come Speak, Act, Learn at Social Justice Theatre



Join the brothers of Pi Lambda Phi Fraternity and the Office of Gender Equity on **Wednesday, Dec. 7**, at 6 p.m. in room 237 of the Ort Library for an engaging discussion of violence and its impact on the community. Using improvisation, the group will talk about power – what is real, what is perceived and its effects.

For info, contact April Baer at [apbaer@frostburg.edu](mailto:apbaer@frostburg.edu).

Points of Pride

Drs. Elesha Ruminski and Shavonne Shorter Present and Commemorate Professor Emeritus at NCA Convention



Dr. Shavonne Shorter, left, and Dr. Elesha Ruminski

At a memorial session at the National Communication Association convention in Philadelphia in November, **Dr. Elesha Ruminski**, an associate professor of communication studies at FSU, and **Dr. Shavonne Shorter '07**, an assistant professor of organizational communication at Bloomsburg University of Pennsylvania, commemorated **Dr. Marc Routhier**, professor emeritus of communication studies.

“Dr. Routhier would always let us have our own discussions about what directions to take and then, when we looked to him, he would weigh in with frank advice about how to do what is best for our fellow student body,” Shorter said. “I will forever treasure the time that I had with Dr. Routhier, although looking back it now seems all too brief. I, along with the legions of students he inspired over the years, will dearly miss him.”

Ruminski, Shorter and **David Stern** all delivered presentations at the convention, whose theme was “Communication’s Civic Callings.”

Shorter, who earned her master’s and doctorate at Purdue University, specializes in organizational communication. At the convention, she presented “Broadening the Reach of Communication Scholarship: Applied Scholarship Through Community Engagement” and “An Unpopularly Constructed Career: Understanding Reasons Why Black Students Choose Not to Become Professors,” as well as participated in a roundtable, “Life After Grad School: The Civic Calling to Construct a Coherent Research Trajectory.” She served as chair of two presentations given by members of the Bloomsburg University Frederick Douglass Debate Society of which she is the head coach – “Are They Protesters or Rioters? A Debate About Public Reaction to Police Brutality” and “Communication’s Civic Calling: Student-Led Protest, Civic Engagement and the Frederick Douglass Debate Society.” Shorter also served as chair the session, “Work and Workers in Contemporary Capitalism: Domestic Work, Service Work and Class.”

Student Jenna Puffinburger to Assist Honors Program



Freshman Honors student **Jenna Puffinburger** will join the Honors Program office as a student assistant during the spring 2017 semester. In her first semester on campus, she has already established herself as an emerging student leader. A marketing major, Puffinburger is an active member of the Marketing Club and a senator in FSU’s Student Government Association.

Expressing her eagerness to begin working in her new role and interacting with fellow Honors students, Puffinburger said, “I am excited to learn more about the Honors Program so that I can eventually help others understand it.” Although just a freshman, she already understands the value that an FSU Honors education can provide, adding, “One thing I like about the Honors Program is the courses and the skills that you develop through them.”

Take Note

New Joint Volunteer Center to Serve Allegany-Garrett Needs

Allegany College of Maryland, FSU and Garrett College are joining forces to launch a volunteer center that will serve and support community needs in Allegany and Garrett counties.

This joint initiative, made possible through a Maryland Volunteer Generation Fund grant, enables the three higher education institutions to partner with local agencies, both nonprofit and governmental, and help them address community needs through volunteerism.

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The goal is to recruit and manage volunteers using Internet-accessible computer software that connects with participants across a broad and largely rural geographical area.

In addition to meeting current needs, this “virtual volunteer center” seeks to lay the groundwork needed for expanded services in the future, including through training sessions that abet volunteers and boost their numbers.

Supported through a \$20,454 grant from the Governor’s Office on Service and Volunteerism, the collaboration links with community groups to strengthen their efforts, develop long-term strategies and seek funds to increase their effectiveness.

ACM, which sought out the governor’s grant on behalf of the other institutions, will house a part-time director of the two-county volunteer center.

**Jamie Williams**, who began in that capacity this month, comes from West Chester University, where she was assistant director of service-learning and volunteer programs. She also is enrolled in the university’s doctoral program in public administration.

Williams’ prior experience includes serving as alumni liaison with the AmeriCorps A STAR! program within FSU’s Office of Civic Engagement and as FSU’s AmeriCorps academic enrichment and volunteer coordinator. She completed a master of education degree in counseling there in 2012.

The governor’s office funds also allow purchase of the professional-grade software that supports the activities of the “virtual” center. The web-based system will help manage the roster of volunteers and coordinate and record their efforts.

To further the new volunteer center, the college secured \$28,520 in grants from Volunteer Maryland and the Rural Council of Maryland. The funds have allowed ACM to hire a full-time member of AmeriCorps, the federally supported program that promotes community outreach and service.

ACM is additionally aiding the new center with administrative support from a faculty member, Dr. Diane McMahon.

For info, contact Williams at [jwilliams19@allegany.edu](mailto:jwilliams19@allegany.edu), or Patrick O’Brien, director of civic engagement in FSU’s Student and Community Involvement Office, at 301-687-4210 or [pobrien@frostburg.edu](mailto:pobrien@frostburg.edu).

## It’s Snowing! Should I Stay or Should I Go?

Make sure you know how to find out if FSU will be closed, have a delayed opening or close early on bad weather days.

The most reliable information regarding delayed openings and cancellations will be available at the MAIN UNIVERSITY NUMBER (301-687-4000, option 2) after 6 a.m. Notification of delays or closures will also be made through these outlets:

- On the main and “Current Students” page of the FSU website ([www.frostburg.edu](http://www.frostburg.edu) or [students.frostburg.edu](http://students.frostburg.edu)).
- Via Burg Alert text and email alerts. Registration information is below.
- Through campus email.
- Through local radio stations.
- Via Twitter: [twitter.com/frostburgstate](https://twitter.com/frostburgstate).
- On the FSU Facebook page ([www.facebook.com/frostburgstateuniversity](https://www.facebook.com/frostburgstateuniversity)).
- Via School’s Out (<https://www.schoolsout.com/schools/79>). Emails and text alerts are available.

Everyone should sign up for Burg Alerts, which, in addition to weather notifications, will be used to alert the campus in any kind of emergency. Alert can be sent as text messages to your cell phones (standard texting rates apply) and as free emails. To sign up, click <https://www.frostburg.edu/computing/fsualert> or visit the Technology page from the FSU front page. Look for “Burg Alerts” on the right side of the page. Follow the instructions, using your FSU user name and password to access the site.

You have the option of having alerts sent to two cell numbers and six email addresses, for example, if you want your family members to be informed. (They cannot sign up without your input.) This option is found under “Services” when you sign up. Make sure to follow the validation steps to activate your choices.

Unless FSU closure is announced on the outlets above, WE ARE OPEN. Likewise, the message under option 2 at the main University number will either announce the closure, or announce, “There are no delays or closures at this time.” (If you are a student at a facility outside of Frostburg, officials from that facility will determine closures for those locations.)

FOR FACULTY/STAFF: Personnel compensation for closures or delays will be based on the appropriate cancellation/delay message as presented on the FSU voice-mail system. A reminder: Essential personnel are required to report to work in the event of any cancellation or delay. These individuals have been notified of their “essential” status by their department heads. If you are unsure of your status, please check with your supervisor.

If, in your judgment, it is not safe for you to come to work or to class while the University is still open, you must contact your supervisor and provide this information. In the event that liberal leave is announced for employees, it is expected that everyone will make an effort to report to work and class. Employees who take liberal leave will be charged for the appropriate leave time. The announcement of liberal leave DOES NOT cancel classes, nor does it relieve essential employees of their need to report to work during inclement weather.

FOR STUDENTS: The announcement of liberal leave for employees DOES NOT cancel classes. If you have concerns about your ability to make it to class in bad weather, discuss them with your faculty members BEFORE the weather turns nasty.



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Depending on the severity of the weather, the Lane University Center and the Cordts PE Center may open with limited hours and services on days that classes are cancelled. This service is for students living on campus and within walking distance. Do not attempt to drive to campus if the weather is severe enough to warrant closing the University, for your own safety and for the sake of those who must work to clear parking lots and sidewalks. When it is determined that it is safe to open these buildings, announcements will be made via student email and the front page of the FSU website.

If you use SafeRide, there's a new way to stay informed in case SafeRide does not run in bad weather. Text the word "saferide" to 79516. You will receive a confirmation text that tells you that you have signed up successfully. (You must have already signed up for Burg Alerts to use this service.)

FOR ALL: The final decision with regard to your personal safety resides with you. Stay warm and be safe.

PLEASE DO NOT CALL UNIVERSITY POLICE OR THE COMPUTER HELP DESK FOR WEATHER-RELATED ANNOUNCEMENTS.

PLEASE DO CALL 301-687-4000, OPTION 2, or check the FSU website at [www.frostburg.edu](http://www.frostburg.edu).

LOCAL RADIO/TV STATIONS:

The following local radio/television stations will be notified in the event of a closing or delay:

- WFRB (105.1 FM/560 AM)
- WCBC (1270 AM/107.1 FM)
- WTBO/WKG0/Go 106 (1450 AM/106.1 FM)
- WVMD – The Wolf (100.1/99.9 FM)
- WDYK – Magic (100.5 FM)
- WCMD – ESPN (1230 AM)
- WDZN – (99.5 FM)
- WMSG – (1050 AM) Oakland
- WKHJ – (104.5 FM) Oakland
- WWHQ – (92.3 FM) Oakland
- WKLP – ESPN (1390 AM) Keyser
- WQZK – (94.1 FM) Keyser
- TV: WHAG-TV Hagerstown

NOTE: If there are mixed messages in the media (one station says we're open, another says we're closed) – PLEASE call the University number (301-687-4000, option 2) for clarification. That number will always be the FINAL authority in case of confusion from other sources.

## Call for Contributions – eScholarship@Frostburg

The Ort Library is accepting submissions for FSU's digital repository, eScholarship@Frostburg. This repository serves as a showcase of scholarly and academic materials from the FSU community within the Maryland Shared Open Access Repository. MD-SOAR is an online service that allows participating University System of Maryland and Affiliated Institutions and partner institutions to create and manage digital collections across a shared website. By providing a standard interface for this digital repository, users can search and browse for materials by a specific institution, for example, eScholarship@Frostburg, or across the whole repository. MD-SOAR records are globally accessible and searchable in Google Scholar.

FSU students, faculty and staff may contribute completed research, scholarship and evidence of experiential learning to promote their work via eScholarship@Frostburg. eScholarship@Frostburg can also store records related to the history of the University. For info regarding the submission criteria, go to the library's website. Works for submission can be emailed to Annamarie Klose Hrubes, Digital Projects librarian, at [acklose@frostburg.edu](mailto:acklose@frostburg.edu).

## Center for Literary Arts to Collect Books for Children

Partnering with Toys for Tots and the Family Crisis Resource Center, the Center for Literary Arts is collecting books to give to children (from newborns to teenagers) in Western Maryland.

Spread your holiday cheer by donating a book that you love. Picture books, chapter books and young adult novels – everything is welcome – as are journals and notebooks.

Because parents at the Family Crisis Resource Center will choose books to give to their children, donated books should be new and not gift wrapped.

Toys for Tots will accept new and gently used copies.

Books may be donated through **Friday, Dec. 9**, at Dunkle 312; the Center for Literary Arts, 22 E. Main St. in Frostburg; and Main Street Books, 2 E. Main St.

For info, contact Jennifer Browne, director of CLA, at 301-687-4286.

## Upcoming BURG Events

BURG events for the week are as follows:

- **3-D Week Table, Tuesday, Dec. 6, through Thursday, Dec. 8**, 10 a.m. to 2 p.m., Lane Table 1
- **General Body Meeting, Thursday, Dec. 8**, 6:30 to 8 p.m., Gira Center 156

For info, contact Armand Jackson at [adjackson02@frostburg.edu](mailto:adjackson02@frostburg.edu) or visit [www.burgpeereducationnetwork.com](http://www.burgpeereducationnetwork.com).

## Help Save the Memory of Brownsville!



Brownsville was an African-American neighborhood founded in 1866 by Tamar Brown, possibly a newly freed slave. It consisted of its own schoolhouse, church, ballpark, skating rink and restaurants. By the 1930s, houses in the neighborhood began to gradually be purchased by the state of Maryland to expand the University (then Normal School No. 2). To commemorate the neighborhood and its previous residents, a group of students, faculty and community members have worked together to propose that a monument be placed in FSU's Upper Quad, which was the heart of Brownsville. The monument will consist of a bronze headpiece representing the transition from Brownsville to FSU and a bronze panel including a brief history, the 40 family names and names of donors pledging \$1,000 or more. Both of these components will be mounted on a natural granite-base structure. The project estimate is \$10,000.

To donate, visit: <https://www.gofundme.com/brownsville-fsu>.

## Graduation Will Be Here Before You Know It!

It's not too early to be thinking about graduation, especially if you intend to graduate on **Tuesday, Dec. 20**, in the Cordts PE Center.

The Colleges – Liberal Arts and Sciences, Business and Education – will all present their graduates at 2 p.m. **Tickets will be required for admission. Each graduating student will receive five tickets.**

Full details about tickets and the ceremony can be found on the Commencement website at [www.frostburg.edu/events/commencement](http://www.frostburg.edu/events/commencement).

If you haven't yet done so, contact the Registrar's Office to complete your graduation application. Also, check that your home mailing address is accurate in PAWS so you'll receive all the necessary upcoming info.

Follow [@FrostburgGrad](https://twitter.com/FrostburgGrad) on Twitter or <https://www.facebook.com/FrostburgGraduation> on Facebook for updates and important info throughout the semester. For info, contact Christie Bohn at 301-687-4423 or [clbohn@frostburg.edu](mailto:clbohn@frostburg.edu).

## FSU-TV3

### Did You Miss 'Frostburg Experience'?



Missed watching the new episode of "The Frostburg Experience"? Log on to [www.frostburg.edu/fsu-tv3/programming/the-frostburg-experience/season-5](http://www.frostburg.edu/fsu-tv3/programming/the-frostburg-experience/season-5) to see it! In this show, the production team covers topics on nutrition, sports and history. Join the show's host, **Alex Serrano**, to find out more!

Follow FSU-TV3 at <https://www.facebook.com/FSUTV3>, <https://twitter.com/fsutv3> and <https://instagram.com/fsutv3> to see what's happening in your community!

## Student Life

### Edgewood Commons Contracting for Spring 2017

Edgewood Commons is accepting applications for the spring semester. Contact Edgewood directly for contracting questions. All the info about Edgewood Commons is available at [www.edgewoodFSU.com](http://www.edgewoodFSU.com). Apartments come fully furnished and have private bedrooms and semi-private bathrooms. Utilities (gas, electricity, water, Internet and cable) are included in the contract fee. To set up a tour or find out more, call 301-689-1370.

## FSU Events Calendar

For info on FSU events, go to <http://events.frostburg.edu/calendar>.

Questions? Call 301-687-4411. All information is subject to change.

# Avoid Christmas Tree Fire Hazards!



**Christmas trees result in \$13 million, annually, in property damage.**

**Always place your tree away from heat sources like fireplaces, radiators, candles, heat vents or lights.**

**Make sure all your indoor and outdoor Christmas lights have been tested in a lab by UL or ETL/ITSNA for safety.**

**Look for a tree with vibrant green needles that are hard to pluck and don't break easily from its branches, and don't forget to water your tree!**

**Turn your Christmas tree lights off each night!**

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## FROSTBURG STATE UNIVERSITY MISSION STATEMENT

Frostburg State University is a student-centered teaching and learning institution featuring experiential opportunities. The University offers students a distinctive and distinguished baccalaureate education along with a select set of applied master's and doctoral programs. Frostburg serves regional and statewide economic and workforce development; promotes cultural enrichment, civic responsibility and sustainability; and prepares future leaders to meet the challenges of a complex and changing global society.

## INSTITUTIONAL PRIORITIES

1. Enhance experiential and applied learning opportunities for students both inside and outside the classroom.
2. Improve facilities so that students live and learn in a modern and technologically sophisticated environment.
3. Increase student quality and improve student persistence to graduation.

Learn more at [www.frostburg.edu/admin/opa/splanning](http://www.frostburg.edu/admin/opa/splanning).