



StateLines

For and about FSU people
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FSU Crowns King and Queen for Homecoming

Court Raises \$2,737 for Charity



Pictured from left are FSU Homecoming King Milan Williams, Princess Nadia Khan, Queen Mahlet Tesfaye and University President Ronald Nowaczyk.

Candidates for FSU's 2018 Homecoming Court raised a combined \$2,737 for regional and national charitable organizations in the weeks leading to Homecoming.

The Student Government Association coordinated a program where the candidates were sponsored by 10 University organizations to raise money and awareness for a charity of their choice during their campaign.

Mahlet Tesfaye of Silver Spring, Md., a representative of the Ethiopian Students Association, won Homecoming Queen, and **Milan Williams** of Bowie, Md., a representative of the Black Student Alliance, won Homecoming King. The two were announced as the winners at the annual pep rally on Oct. 25 and were recognized during halftime at the Homecoming football game on Oct. 27.

Tesfaye raised \$126 for the Salvation Army. Williams raised \$65 for Team Isaiah, a charity raising money for Isaiah Hazard, a five-year-old with a rare disorder that left him paralyzed.

Ashlee Gojeski of Loystown, Pa., from Sigma Alpha Iota, was recognized for raising the most money for a charity. She raised \$650 for People to People, a Christian charity dedicated to caring for disadvantaged and suffering children, young people and their families.

Nadia Kahn of Hagerstown, Md., representing the BURG Peer Education Network, was crowned princess, a position recognizing first-year or sophomore students. There was no prince this year. To qualify, the candidates involved in the princess court were also required to raise money for a charity. Kahn raised \$200 for Together We Rise, a charity organization dedicated to improving the lives of foster children. Chosen by vote of the student body population, the princess was also crowned at the pep rally and recognized at the football game.

Other Homecoming candidates were **Dana Sumlin**, representing the National Council of Negro Women, who raised \$119.15 for the Family Crisis Resource Center; **Jessica Butts**, representing Alpha Sigma Alpha, who raised \$521.01 for Girls on the Run; **Daysha Sanders**, representing the Student Government Association, who raised \$120 for the Maryland Family Network; and **Kaitlin McGrogan**, representing Delta Zeta, who raised \$333.84 for the Organization for Autism Research. The other king candidate, **Ryan Compton**, representing Pi Lambda Phi, raised \$65 for the Elimination of Prejudice Foundation, while the other princess candidate, **Delanie Blubaugh**, representing SGA, raised \$537 for the National MS Society.

Chosen by the student vote, candidates running for king and queen were required to be sponsored by one of the University's student organizations and pay an entry fee of \$15 to the charity of their choice.

For info, contact the FSU SGA at 301-687-4304.

Music

Unless otherwise noted, events will take place in Pealer Recital Hall and are free and open to the public. For info, contact FSU's Department of Music at 301-687-4109.

MSO Appearance Features FSU University Chorale and Chamber Singers



CES at FSU will once again present the award-winning Maryland Symphony Orchestra in its fall concert, "Immortal Mozart + Schubert's Fifth Symphony," on **Sunday, Nov. 11**, at 3 p.m.

Under the skilled leadership of conductor and musical director Elizabeth Schulze, MSO's performance will feature three luminous concerto, choral and orchestral works. Wolfgang Amadeus Mozart's timeless "Krönungsmesse, Mass No. 15 in C Major" will feature *the FSU University Chorale and the Chamber Singers*. The playful lyricism of Mozart's "Bassoon Concerto in B-flat Major, K. 191" will showcase

soloist Erich Heckscher, principal bassoon with MSO and the National Philharmonic. Rounding out the program is Franz Schubert's sparkling "Symphony No. 5 in B-flat Major."

Ticket holders are invited to attend *Prélude*, a free pre-show lecture at 2 p.m. with Schulze, who will discuss the musical works to be performed.

Performance tickets are \$35 for adults and \$15 for youth under 18. Member, military and group discount rates are also available.

For info or to order tickets, visit CES' webpage at ces.frostburg.edu or contact the CES box office at 1-866-849-9237 or 301-687-3137. The box office, located in Lane University Center, is open Monday through Friday from 10 a.m. to 4 p.m.

Opera Theatre Group to Perform in 'An Evening of Operetta'

FSU's Opera Theatre will present "An Evening of Operetta" on **Monday, Nov. 12**, and **Tuesday, Nov. 13**, at 7:30 p.m.

Directed by Gregory Scott Stuart, the concert will feature excerpts from light opera, including scenes from operettas by Arthur Sullivan, Emmerich Kálmán's "Die Csárdásfürstin" ("The Gypsy Princess") and Jacques Offenbach's one-act charmer, "Le mariage aux lanternes" ("The Lantern-Light Marriage").

English composer Sullivan is best known for 14 operatic collaborations with the dramatist W.S. Gilbert, including "H.M.S. Pinafore," "The Pirates of Penzance" and "The Mikado." His works include 24 operas, 11 major orchestral works, 10 choral works and oratorios, two ballets, incidental music to several plays and numerous church pieces, songs, and piano and chamber pieces. His hymns and songs include "Onward, Christian Soldiers" and "The Lost Chord."

"Die Csárdásfürstin" is an operetta in three acts by Hungarian composer Kálmán. It premiered in Vienna at the Johann Strauss-Theater in 1915. Numerous film versions and recordings have been made. The operetta is beloved across Europe, particularly in Hungary, Austria, Germany and the former Soviet Union, where it was adapted into a popular film. It is arguably Kálmán's most successful work.

"Le mariage aux lanternes," a work in Offenbach's more pastoral and sentimental style, was first performed at the Théâtre des Bouffes Parisiens in Paris in 1857. In this story, a young farmer Guillot has feelings for his orphan cousin Denise, who was entrusted to him by their uncle Mathurin. Guillot hides his feelings by treating her roughly, driving the young girl to despair. Both write to their uncle – he for money and she for advice. Each receives a letter about "treasure" that can be found under the great tree when the evening church bells peal.

Opera students include sopranos *Rachel Cox* and *Alana James*, mezzo-soprano *Kayla Elsaesser* and tenors *Gabriel Harper* and *Christian Scott*. Pianist *Dr. Joseph Yungen* will accompany the group.

On the EDGE to Present South African Percussion Group 1st Project



CES' On the EDGE series at FSU will present the South African percussion ensemble 1st Project on **Thursday, Nov. 15**, in Lane Manicur Hall. The 7:30 p.m. performance features informal table seating, comfortable couch and armchair seating, and food and beverage options.

Based in Johannesburg, 1st Project is an industrial percussion act with a pulse of pure primal energy. Combining elements of rock, traditional African rhythms, house and Latin, the group has created an original, adrenaline-fueled style of music designed to electrify audiences of all ages.

Tickets are \$15 and may be ordered by visiting ces.frostburg.edu or by calling 1-866-849-9237 or 301-687-3137. The CES box office, located in the Lane University Center, is open Monday through Friday from 10 a.m. to 4 p.m.

FSU Student Michael Barber to Perform Junior Baritone Recital

FSU student *Michael Barber* will present his junior baritone recital on **Saturday, Nov. 10**, at 7 p.m. He will be accompanied by pianist *Dr. Joseph Yungen*.

Barber's program will include "Mean to Me" by Fats Waller, "The Masquerade Is Over" by Allie Wrubel, "I Fall in Love Too Easily" by Jule Styne, "Tenderly" by Walter Gross, "Yardbird Suite" by Charlie Parker, "A Nightingale Sang in Berkeley Square" by Manning Sherwin, "If I Were a Bell" by Frank Loesser, "Baubles, Bangles and Beads" by Robert Wright and George Forrest, "Deed I Do" by Walter Hirsch and Fred Rose and "Easy Living" by Ralph Rainger. For his encore, Barber will perform "On the Sunny Side of the Street" by Jimmy McHugh.

Theatre

Department of Theatre and Dance Presents 'The Miraculous Journey of Edward Tulane'



FSU student Jayna Raines will appear with Edward Tulane in the University production of "The Miraculous Journey of Edward Tulane."

FSU's Department of Theatre and Dance will present its family-friendly production of "The Miraculous Journey of Edward Tulane" on **Saturday, Nov. 10**, at 2 p.m. in Pealer Recital Hall.

Edward Tulane is an expensive toy rabbit made of china. He is vain and self-centered with no interest in anyone other than himself. On an ocean voyage, Edward is accidentally thrown overboard and sinks to the bottom of the sea. So begins his journey – a journey over which he has no control, for he is a toy rabbit. As the years pass, Edward meets many people in many situations. Through this miraculous journey, he learns what it is to love, what it is to lose love and how to find the courage to love again.

Directed by **Mairzy Yost-Rushton**, from the book by Kate DiCamillo adapted by Dwayne Hartford, "The Miraculous Journey of Edward Tulane" is a joyful production for children of all ages.

Tickets are \$7 for students and can be purchased online by visiting www.frostburg.edu/TheatreDance and clicking "Buy Tickets Now."

One-Act Play Festival to Feature Baltimore-Based Playwright

The FSU Center for Literary Arts will host its annual One-Act Play Festival on **Saturday, Nov. 10**, at 7 p.m. in Frostburg's Palace Theatre on Main Street. The festival will feature a staged production of the winning play from CLA's 2018 One-Act Play Competition and staged readings of the two runners-up. A discussion with playwrights will follow the performances.

The winning play, "4/4/68," was written by Sharon Goldner of Baltimore. The play revisits the landscape of Baltimore on the day of the assassination of Dr. Martin Luther King Jr., and during the Holy Week Uprisings that swept through many American cities following King's death. Through the microcosm of two Baltimore families – one white and one black – "4/4/68" examines the emotional turmoil of a tumultuous week.

The second-place play, "Agathe," by Angela J. Davis of Los Angeles, takes place during the first days of the Rwandan genocide, April 6 and 7, 1994. Set around a UN compound in Kigali, Rwanda, it is inspired by the history of Rwanda's first female prime minister, Agathe Uwilingiyimana. "Agathe" explores her bravery until her assassination, and the heroic efforts of an unconventional Army captain who hoped to save her five children from the same terrible fate.

The third-place play, "When Good Times Say Goodbye," was written by Carl L. Williams of Houston. The play follows three women who assemble in a funeral parlor to say their final goodbyes to the deceased, a man each had loved and lost.

Tickets are \$10 for general admission and \$5 for students and are available for purchase from the Allegany Arts Council, Main Street Books in Frostburg or the FSU Center for Literary Arts.

For info, contact the Center for Literary Arts at cla@frostburg.edu or 301-687-4340, or visit the center's web page at www.frostburg.edu/cla.

Presentations

GEPRC to Hold Open Info Session

The General Education Program Review Committee will host an open information session on **Monday, Nov. 5**, from 4 to 5 p.m. in Lane 113. This session will introduce a variety of initiatives and programs that FSU is involved in and that could potentially be integrated into a revised GEP. Topics will include High-Impact Practices; FSU's Learning Connections and ORIE Programs; the Portfolium Initiative, including the Digital Badging and e-Portfolio Projects; the Civic Education and Engagement Initiative; and the Open Electronic Resources Initiative.

For info, contact Dr. Michael Mathias, chair of GEPRC, at mbmathias@frostburg.edu.

Geography Department Presents Brown Bag, 'A Summer in a Turbine'



FSU's Department of Geography will present its third Brown Bag talk of the fall semester, "A Summer in a Turbine" by FSU student **Clyde Michael**. This informal talk, designed to engage the department and wider campus community, will be held on **Tuesday, Nov. 6**, from 12:30 to 1 p.m. in Gunter 208.

Michael, who is majoring in environmental analysis and planning, will discuss his summer internship with the energy company Exelon in Oakland, Md.

Remember to bring your lunch!

For info, contact Dr. Bill Wetherholt at 301-687-4266.

Visual Arts

'In the Shadows and Under the Bed' Exhibit at Roper Gallery



An image by Greg Orfanos, left, and one by David Ferreira that will appear in the Roper exhibit.

FSU's Department of Visual Arts will present "In the Shadows and Under the Bed: The Elusive Creatures and Entities of Myth, Legend, Literature, Film and Folklore," a collection of works by artists Greg Orfanos and David Ferreira, through Tuesday, Nov. 20, in the Stephanie Ann Roper Gallery in FSU's Fine Arts building. The exhibit is free and open to the public.

This exhibit features various paintings, drawings, mixed media works and sculptures depicting monsters as seen through history and some that have yet to be revealed.

Orfanos, an illustration-instructor at Montserrat College of Art in Beverly, Mass., since 2011, is a mixed media artist who works primarily with acrylic paint and collage. Though a narrative is always prominent in his paintings, it is often portrayed in a surreal and allegorical way.

Ferreira has built a career as an illustrator, teacher and fine artist, drawing inspiration from the Old Masters of the Renaissance, comic books, Samurai films and pop culture. He is an assistant professor of illustration and drawing at Montserrat College of Art.

For info, contact the Department of Visual Arts at 301-687-4797. Gallery hours are 1 to 4 p.m. Sunday through Wednesday.

Points of Pride

Dr. Evan Offstein to Speak to Virginia Tech Corps of Cadets



Dr. Evan Offstein, a professor in FSU's Department of Management, will speak to Virginia Tech's Corps of Cadets on **Thursday, Nov. 8**. Speaking to almost 1,000 cadets, he will present some of his research on military ethics and sports and leadership.

Furthermore, Offstein's book, "Stand Your Ground: Building Honorable Leaders the West Point Way," was chosen as required reading this semester for Virginia Tech's Corps of Cadets.

Take Note

Free Walk-In Flu Vaccine Clinics

The Garrett County Health Department will conduct free walk-in flu vaccine clinics at the Brady Health Center on **Friday, Nov. 9**, and **Friday, Dec. 7**, from 9 a.m. to 4 p.m.

Bring your insurance card, but if you have no health insurance, there will be no out-of-pocket expense.

For info, contact the Garrett County Health Department at 301-334-7770.

First-Generation College Celebration



Thursday, Nov. 8, is national First-Generation College Celebration day. Student Support Services will host a table in the Lane Center from 11 a.m. to 2 p.m. to celebrate. First-generation faculty, staff and students are encouraged to show their college success pride by wearing a first-generation sticker that they can get at the table. There will also be games, candy, a photo opportunity and prizes. Use #1stgensfu to share your First-Generation College Celebration photos!

For info, contact Holly Clark at hsclark@frostburg.edu.

'Walk of Democracy' Open to Campus and Community Members

Communication Leadership Lab assistants from the Department of Communication will facilitate a "Walk of Democracy" program on **Wednesday, Nov. 14**, at 5 p.m. in Lane 108. This interactive dialogue event aims to help keep constructive conversations going across political perspectives following the midterm elections. The event is inspired in part by discussions happening this semester in LEAD 201 Leadership Theories and Practices and CMST 350 Intercultural Communication about the book "Healing the Heart of Democracy: The Courage to Create a Politics Worthy of the Human Spirit" (2011) by Parker Palmer. Because the purpose of a democracy is to distribute power among public voices to build a community where people feel like their perspectives are valued, the "Walk of Democracy" will be an event open to the campus and community that provides a safe space for voicing political beliefs and exploring how democracy happens.

For info or to partner on the event, contact lab coordinator Dr. Elesha Ruminski at 301-697-7747 or elruminski@frostburg.edu. More information on the Communication Leadership Lab can be found at <https://frostburgdialogue.org>.

Calling All Honors Students!

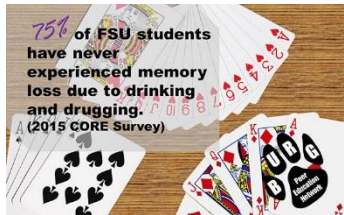
Are you an Honors student who would like to add public speaking, research, scholarship and writing experience to your resume? See *Dr. Greg Wood*, associate professor of history and director of the Honors Program, at Fuller House about presenting a paper or poster at

the upcoming Maryland Collegiate Honors Council conference, which will be held at Morgan State University in Baltimore on **Friday, March 1, and Saturday, March 2, 2019**. The MCHC conference features student presentations from colleges throughout the state, and you should be there to represent FSU! If you've written or crafted a research paper or poster for an earlier course, or are working on one this semester, you should put it to work for you.

Abstracts (or a short written summary of your project) for proposals are due **Friday, Dec. 14**. Contact Wood at gwood@frostburg.edu to talk about crafting an abstract for your project.

The Honors Program will cover expenses for your hotel and transportation to the conference.

Burg Peer Education Network Events



Burg events for the week are as follows:

- Jail Bail Table, **Tuesday, Nov. 6**, and **Wednesday, Nov. 7**, 10 a.m. to 2 p.m., Lane Center
- General Body Meeting, **Thursday, Nov. 8**, 6:30 to 8 p.m., Pullen 107

For info, contact Sophia Staggers at srstaggers0@frostburg.edu.

Graduation Will Be Here Before You Know It!

It's not too early to think about graduation, especially if you intend to graduate on **Wednesday, Dec. 19**, in the Cordts PE Center.

The Colleges of Business, Education and Liberal Arts and Sciences will present their graduates at 2 p.m. Tickets will be required for admission. **Five tickets will be allotted for each graduating student. This number is based on the number of graduating students.**

If you have not yet done so, contact the Registrar's Office to complete your graduation application and check that your home mailing address is accurate in PAWS, so you'll receive all the necessary upcoming info.

Follow [@FrostburgGrad](https://twitter.com/FrostburgGrad) on Twitter or [Frostburg Graduation](https://www.facebook.com/FrostburgGraduation) on Facebook for updates and important info throughout the semester.

Full details about the ceremony can be found on the Commencement website at www.frostburg.edu/events/commencement. For info, contact Christie Bohn at 301-687-4423 or clbohn@frostburg.edu.

Student Life

Residence Hall Closure for Thanksgiving Holidays

The Residence Life Office will close the residence halls for Thanksgiving break. All residence halls will close at 7 p.m. on **Tuesday, Nov. 20**. Students should be out of their residence halls by 7 p.m. so staff can inspect and close the halls.

Some students require access to their residence hall during the break for a variety of reasons (athletics, working on campus, academic commitments, etc.). If you have a reason for students to be on campus during Thanksgiving break, let the Residence Life Office know by **Monday, Nov. 12**, and email this request to Katie Weir at keweir@frostburg.edu. Include each student's name, FSU ID number, current hall and room assignment, and the specific dates that the student will be on campus.

Students who want to stay on campus during the break but who do not meet the criteria listed above can still submit a request to stay late on their Housing Portal.

Get Involved

Catholic Campus Ministry Announcements



Join Catholic Campus Ministry for mass every Sunday at 6 p.m. at the Osborne Newman Center at 130 S. Broadway.

The group will also meet every Tuesday at 7:30 p.m. at the center for Hour of Faith, featuring Bible studies, issues in Catholic social teaching, morality and doctrine, inspirational movies and games.

For info, contact the Rev. Fr. Dr. Godswill Agbagwa at 240-284-2079 or g.agbagwa@frostburg.edu. Office hours are Monday through Thursday from 11 a.m. to 5 p.m.

United Campus Ministry Events

The annual Campuswide Thanksgiving service will be held **Thursday, Nov. 15**, at 7 p.m. in Cook Chapel. The theme this year is Celebrating Loving Kindness.

Cook Chapel is open daily from 8:30 a.m. to 5 p.m. for personal and private prayer. There are prayer stations you can use and devotional materials you may also take each week.

For info, contact the Rev. Dr. Cindy Zirlott at c.zirlott@frostburg.edu or 540-303-2309.

FSU-TV3

FSU-TV3 Has Expanded Its Lineup!



“Science How?” is a series for middle-school students interested in STEM careers and concepts. Tune in Monday through Friday at 3:30 p.m.

“Midnight Masterpieces” features fun, strange or obscure films from various genres that have some interesting commentary. Tune in Friday, Saturday and Sunday at midnight.

FROSTBURG STATE UNIVERSITY

“Emily’s Garden” is not your typical gardening show, but a series based on the fact that everything is connected to Earth. There will be demonstrations, interviews and more. Tune in Saturday and Sunday at 1:30 p.m. and Monday and Tuesday at 2:30 p.m.

Tune in for “Gallery Works,” a series dedicated to the promotion of visual arts and the artists who create them. There will be demonstrations, interviews and more. Watch the series Monday through Thursday at 9:30 p.m.

Take a moment to relax with “Tai Chi.” Filmed in Belfast, Maine, during the various seasons, the series offers music, animals and picturesque scenery together with the graceful exercise. Tune in Saturday and Sunday at noon.

For info on the channel’s programming, log on to www.frostburg.edu/fsu-tv3/programming.

Follow FSU-TV3 on social media on Facebook at <https://www.facebook.com/FSUTV3>, Twitter at <https://twitter.com/fsutv3> and Instagram at <https://instagram.com/fsutv3>.

Study Abroad

Where in the World Would You Like to Study Abroad?

For info, contact the Center for International Education at 301-687-4747 or Kara Hotchkiss at kjhotchkiss@frostburg.edu.



Rose Gause in Italy (summer 2018)

FSU students have the opportunity to study abroad all over the world.

Financial aid can be used for overseas experiences during the fall and spring semesters.

Exchange programs are available that allow students to pay FSU tuition prices.

Study Abroad Trip to Spain



Spain is a land in which synagogues, mosques and cathedrals sit side by side. In a country composed of 17 autonomous states, with five official languages and three distinct religions, there is a lot happening that isn’t as simple as just “Spanish.” Dive into this unexpected melting pot, where a history of international influence has formed a land of many cultures.

Dr. Heather Cisneros, an assistant professor in FSU’s Department of English and Foreign Languages, will lead FSU students to Spain during May 2019.

Community

Shop Small in Frostburg for Big Savings!

Frostburg Celebrates Small Business Saturday



FrostburgFirst welcomes everyone to Downtown Frostburg’s biggest holiday shopping event, Small Business Saturday, on **Nov. 24**, which will feature special one-day-only discounts, #ShopSmall freebies and free raffle opportunities to win prizes from participating businesses. Small Business Saturday is the perfect opportunity to find great deals for the holidays while benefiting the community. Main Street businesses have reported record sales thanks to the annual Small Business Saturday promotion, providing a surge for the local economy.

In addition to citywide sales, the third Annual Handmade Holiday Fair will be held at City Place from 10 a.m. to 5 p.m. Local artisans will display handcrafted items, including jewelry, pottery, paintings, textiles, skin-care products, candles and more. While at City Place, enjoy complimentary Lorenzo’s donut holes and hot cocoa provided by FrostburgFirst as a thank you for shopping small, and take advantage of free bag check and gift wrap services.

Leading up to Small Business Saturday, FrostburgFirst is offering chances to win a gift card or unique discount at a downtown Frostburg business. Every day until **Wednesday, Nov. 21**, one tiny Shop Small bag will be hidden in a different downtown business.

FrostburgFirst will post a hint of its location on Facebook and Instagram. Follow @FrostburgFirst to see the daily photo clue and solve it for a chance to win.

To stay updated on Small Business Saturday specials and promotions and to preview Handmade Holiday Fair vendors, check out www.downtownfrostburg.com. For info, call 301-689-6900 or email frostburgfirst@gmail.com.

FSU Events Calendar

For info on FSU events, go to <http://events.frostburg.edu/calendar>.

Questions? Call 301-687-4411. All information is subject to change.

Note: FSU is committed to making all of its programs, services and activities accessible to persons with disabilities. To request accommodations through the ADA Compliance Office, call 301-687-4102 or use a Voice Relay Operator at 1-800-735-2258.

Take Extra Care on the Road When Driving at Night!



Dim your dashboard.

Look away from oncoming lights.

Clean the windshield to eliminate streaks and make sure headlights are clean.

Slow down to compensate for limited visibility and reduced stopping time.

VALUES AND VISION: FROSTBURG STATE UNIVERSITY IN 2023

CORE VALUES

- Frostburg State University is a place where every student can experience a myriad of opportunities both in and out of the classroom, fostered by a sense of inclusion and close mentoring relationships with faculty and staff.
- Frostburg State University is committed to developing cultural competence and cultivating understanding of and respect for a diversity of experiences and world views that encourage each person's ability to "take the perspective of the other."
- Frostburg State University is committed to a system of shared governance that allows faculty, staff and students to learn about the issues the University confronts and that provides a structure for meaningful input into University decisions.

OUR VISION FOR FROSTBURG STATE UNIVERSITY IN 2023

Frostburg State University is a regionally acclaimed and nationally recognized academic institution that provides distinctive programs to support state and regional workforce needs. Faculty, staff and students foster collaboration in a welcoming and inclusive campus culture.

Students value the opportunities open for them at FSU and form close mentoring relationships with faculty and staff, who are committed to their success and well-being. Students apply knowledge and skills learned in the classroom to internship, civic engagement, study abroad and research experiences to meet the challenges of a complex and changing global society.

The University is integrated into the fabric of the community as a valued and respected regional asset. We are committed to making changes that secure our future while celebrating the values that reflect our history.

STRATEGIC GOALS

- Focus learning on the acquisition and application of knowledge.
- Provide engaging experiences that challenge our students to excel.
- Expand regional outreach and engagement.
- Align University resources – human, fiscal and physical – with strategic priorities.

To view FSU's Strategic Plan 2018-2023 online, visit www.frostburg.edu/strategicplan.